

notices pursuant to Plaintiffs' proposed notice program, including through the use of a Facebook ad,
 however, the Court reserves approval over the precise form of the notices and form of the consent to
 join. As discussed at the hearing and herein, the parties are ordered to meet and confer regarding the
 form of notices, the form of the Facebook ad, and the form of the consent to join.

I. FACTUAL & PROCEDURAL BACKGROUND

This putative class and collective action lawsuit is being brought on behalf of multiple named Plaintiffs¹ and was filed on January 16, 2014. Plaintiffs' Complaint alleges a cause of action for violating the Fair Labor Standards Act ("FLSA"), 29 U.S.C. § 201 *et seq.*, and brings related claims based on state wage and hour laws.

Defendant Vector Marketing Corporation ("Vector") sells CUTCO-brand kitchen cutlery,
kitchen accessories, and sporting knives through a "direct marketing" sales model, which involves,
among other things, in-home sales appointments conducted by Vector's Sales Representatives.
Docket No. 130, Matheson Decl. ¶ 2. The majority of Vector's Sales Representatives are collegeaged. *Id.* at ¶ 3. Over 90% of recruits complete Vector's training program before "launching" as
Sales Representatives. Docket No. 126-1, Humphrey Decl., Ex. C, Matheson Dep. at 61:7-62:2.
Trainees typically spend three days in a classroom. *Id.* at 86:13-16; Matheson Decl. ¶ 3.

17 Vector does not pay its recruits for time spent in training. Docket No. 126-1, Humphrey
18 Decl., Ex. D, Matheson Dep. at 76:23-25. In their Complaint, Plaintiffs allege that during training
19 they qualified as employees under the FLSA and were therefore entitled to minimum wage. Docket
20 No. 1, Complaint ¶ 37-40, 63-77.

There is high turnover among recruits and new Sales Representatives. Vector attests that
many of those who begin initial training never complete training and never go on to make any sales
presentations or sell any CUTCO products. Matheson Decl. ¶ 4. The Plaintiffs contend that, of the
Sales Representatives who complete training, approximately 50% never make a sale or do not

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 ^{27 &}lt;sup>1</sup> Three of the original named plaintiffs were dismissed from this action after being
 28 compelled into arbitration. Two other originally-named plaintiffs, Samuel Barone-Crowell and Lowell Harvard Jr., do not bring the pending motion.

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continue making sales after ten days. During training Vector requests that trainees provide a
 "personal recruit" list of potential Sales Representatives. Matheson Decl. ¶ 6.

This action is related to *Harris v. Vector Marketing Corporation* (C-08-5198), which
included an FLSA claim on behalf of Vector's California Sales Representatives, a group that also
alleged that they were employees during training and that Vector failed to compensate them. *See Harris v. Vector Marketing Corp.*, 716 F.Supp.2d 835, 836 (2010). The Court granted conditional
and final certification under Section 216 in *Harris*.

8 The parties agree that, as the Court determined in *Harris*, the test set forth by the Supreme 9 Court in Walling v. Portland Terminal Co., 330 U.S. 148 (1947) provides the framework for 10 determining whether Vector's recruits qualified as employees during training. Docket No. 125, 11 Motion at 4; Docket No. 129, Opp. at 5; Harris, 716 F.Supp.2d at 840-41; see also Harris v. Vector 12 Mktg. Corp., 753 F. Supp. 2d 996, 1004-06 (N.D. Cal. 2010). The Court considered the Portland 13 *Terminal* factors in reviewing the parties' cross-motions for summary judgment. The Court denied 14 the parties' cross-motions for summary judgment, concluding that there were material disputes of 15 fact as to the subsidiary factual findings necessary to draw the legal conclusion of whether the 16 recruits were employees or trainees. Docket No. 112. Consequently, Plaintiffs have moved for 17 conditional certification.

II. <u>DISCUSSION</u>

19 A. <u>Legal Standard</u>

20 The FLSA requires employers to pay their employees a minimum wage. See 29 U.S.C. § 21 206(a). If an employer fails to pay minimum wage, Section 216(b) allows an aggrieved employee to 22 bring a collective action on behalf of himself and "similarly situated" employees. Id. § 216(b). A 23 collective action permits plaintiffs to lower the cost of vindicating their rights and promotes the 24 efficient use of judicial resources. See Hoffmann-La Roche Inc. v. Sperling, 493 U.S. 165, 170 25 (1989). To achieve the benefits of proceeding collectively, employees must receive notice of the 26 pendency of the collective action. See id. The Supreme Court has approved trial court involvement 27 in the notice process, because "[c]ourt authorization of notice serves the legitimate goal of avoiding 28

a multiplicity of duplicative suits and setting cutoff dates to expedite disposition of the action." *Id.* at 172.

3 Unlike a Rule 23 class action, employees who wish to take part in an FLSA collective action 4 must provide "consent in writing" which is "filed in the court in which such action is brought." 29 5 U.S.C. § 216(b). "Section 216(b)'s affirmative permission for employees to proceed on behalf of 6 those similarly situated must grant the court the requisite procedural authority to manage the process 7 of joining multiple parties in a manner that is orderly, sensible, and not otherwise contrary to 8 statutory commands or the provisions of the Federal Rules of Civil Procedure." Id. "Determining 9 whether a collective action is appropriate is within the discretion of the district court." Harris, 716 10 F. Supp. 2d at 837.

11 B. <u>Conditional Certification</u>

12 As this Court previously determined in the *Harris* action, the majority of district courts in 13 this Circuit use a two-step approach for determining whether employees are similarly situated under 14 Section 216(b). Harris, 716 F. Supp. 2d at 837; Adams v. Inter-Con Sec. Sys., Inc., 242 F.R.D. 530, 15 536 (N.D. Cal. 2007); Leuthold v. Destination Am., Inc., 224 F.R.D. 462, 467 (N.D. Cal. 2004); 16 Richie v. Blue Shield of California, No. C-13-2693 EMC, 2014 WL 6982943, at *6 (N.D. Cal. Dec. 17 9, 2014); Benedict v. Hewlett-Packard Co., No. 13-CV-00119-LHK, 2014 WL 587135, at *5 (N.D. Cal. Feb. 13, 2014); Lillehagen v. Alorica, Inc., No. SACV 13-0092-DOC, 2014 WL 2009031, at *3 18 19 (C.D. Cal. May 15, 2014).

The first step, determining whether the proposed class should be conditionally certified for
sending out notice to potential class members, is presently before the Court. The standard for the
first step is "a lenient one that typically results in certification." *Benedict*, 2014 WL 587135 at *5, *see also Lillehagen*, 2014 WL 2009031, at *3 ("[D]istrict courts apply a lenient standard for
certification at this stage, which typically results in certification."); *Harris*, 716 F. Supp. 2d at 837.
"The sole consequence of conditional certification is the sending of court-approved written notice to
employees . . . " *Genesis Healthcare Corp. v. Symczyk*, 133 S.Ct. 1523, 1530 (2013).

27 Under the "lenient" conditional certification standard, "a plaintiff must simply show that28 there is some factual basis beyond the mere averments in their complaint for the class allegations."

Harris, 716 F. Supp. 2d at 837 (quotation omitted); see also Benedict, 2014 WL 587135, at *5 1 2 ("[C]ourts require little more than substantial allegations, supported by declarations or discovery, 3 that the putative class members were together the victims of a single decision, policy, or plan." 4 (quotation omitted)). Plaintiffs must show that an "identifiable factual or legal nexus binds together 5 the various claims of the class members in a way that hearing the claims together promotes judicial 6 efficiency and comports with the broad remedial policies underlying the FLSA." Russell v. Wells 7 Fargo Co., No. C07-3993 CW, 2008 WL 4104212, at *5 (N.D. Cal. Sept. 3, 2008) (quotation 8 omitted). At this stage, "courts usually rely only on the pleadings and any affidavits that have been 9 submitted." Benedict, 2014 WL 587135, at *5 (quotation omitted).

Plaintiffs contend that Vector's training program and payment policy provide the
"identifiable factual or legal nexus" that connects the various claims of the class members. The
Court agrees. In this case, it appears undisputed that the training program and payment policy were
sufficiently uniform to make the Plaintiffs "similarly situated" to the class members.

Vector's Legal Affairs Manager, Paul Matheson, has submitted a declaration attesting that
the training program is subject to certain company-wide policies that have been in place since
January 16, 2011, including requesting personal recruit lists on the third day of training and
requesting that the trainees identify prospective customers during the second day of training. Docket
No. 130, Matheson Decl. ¶ 6-7. At his deposition, Mr. Matheson estimated that over 90% of
Vector's sales representatives have completed Vector's initial training seminar. Docket No. 126-1,
Humphrey Decl. Ex. C at 61:7-62:2.

Indeed, Vector "does not oppose Plaintiffs' request to conditionally certify and circulate
notice to an appropriate class of individuals," and instead raises objections that the Court addressed
on the record and discusses herein. Docket No. 129 at 5. In view of the foregoing, and as stated at
the hearing, the Court **GRANTS** Plaintiffs' request for conditional certification subject to approval
of the form of the notices, consent to join, and Facebook ad.

C. <u>Scope of Similarly-Situated Employees</u>

27 Although Vector does not dispute conditional certification, Vector argues that the proposed28 class of individuals subject to conditional certification and notice is "overbroad" and includes

individuals who are not similarly situated to Plaintiffs. Vector also raises a number of objections to
 Plaintiffs' proposed notice.

3	Plaintiffs have offered to meet and confer regarding how to address Vector's objections,
4	including those related to individuals who completed online-only training, those related to
5	individuals who agreed to arbitration, those related to individuals who did not complete all three
6	days of training and did not provide a personal recruitment list, those related to individuals whose
7	claims are time-barred, and those related to excluding members of the certified Harris class. The
8	Court agreed that the class should be so limited, provided guidance as to doing so on the record, and
9	DEFERS final approval as to the precise language regarding the scope of similarly-situated
10	employees until after the parties have met and conferred and agree upon the scope of the collective
11	class.
12	D. <u>Notice Program</u>
13	Plaintiffs propose a notice program that is comprised of:
14	(1) an official case website where the putative collective action members can review the official notice and submit an online opt-in
15	form; (2) a shortened email notice to all putative collective action members
16	whose email address can be identified from Defendant's records directing them to the official case website;
17	(3) a follow-up notice via postcard - sent by U.S. standard mail to putative class members whose email notice was undeliverable, which
18	direct them to the same official case website; (4) publication notice on Facebook, which would direct putative
19	collective action members to the official case website; and
20	(5) an email or postcard reminder notice (depending on whether the initial email address was valid) to be sent on the 45th day of the opt-in poriod
21	period.
22	For the most part, the parties agree on the general components of the proposed steps of the
23	notice plan. As discussed herein, the Court finds the components of the proposed notice program to
24	be appropriate.
25	Plaintiffs propose using Simpluris as Class Action Claims Administrator and have submitted
26	a declaration by Troy Hoffman, Simpluris's CEO, which describes the proposed notice program and
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attests to Simpluris's experience facilitating similar notices, processing opt-in claim forms, and 1 administering class actions.² For the sake of clarity, the Court addresses a few issues herein. 2

> 1. **Opt-In Period**

4 As discussed on the record, the Court approves a 90-day opt-in period. The Court ordered a 5 75-day notice period in Harris. In this case, the prospective universe of collective action members 6 is significantly larger. *Harris* identified just under 48,000 prospective collective action members. 7 Docket No. 131-2, at ¶ 5. The Matheson Declarations make clear that there may be over 500,000 8 potential collective action members in this case. Docket No. 130, Matheson Decl. ¶ 5; Docket No. 9 142, Matheson Decl. ¶ 2. A group of potential plaintiffs of this size warrants a longer opt-in period. 10 See Adams v. Inter-Con Sec. Sys., Inc., 242 F.R.D. 530, 542 (N.D. Cal. 2007) (finding 90-day deadline to be appropriate in light of the number of potential plaintiffs).

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2. Facebook Notice

13 At the hearing, the Court ordered Plaintiffs to provide more detail on their proposed use of Facebook as part of the notice plan and provided Vector an opportunity to respond. The Court has 14 15 reviewed the parties' submissions. Plaintiffs have proposed using a short Facebook ad. Docket No. 16 140-1. When a collective action member clicks on the ad, he or she will be redirected to the case website that has the long-form notice and consent to join form. Before a user can access the consent 17 18 to join, he or she will need to enter his/her last name and last 4-digits of his/her Social Security 19 Number. If the entry is not a match with the prospective collective action member list, another 20 pop-up would inform the user of the discrepancy with the records. The pop-up would direct the user 21 to a call center if the user believes the records are not correct. A call center representative will have 22 access to a broader set of data to determine whether an error prevented a match. Counsel for both 23 sides will be consulted if the call center determines that an individual should be included.

24 Vector has objected, primarily raising arguments regarding potential administrative burden 25 and reputational concerns. The Court concludes that the redirection of the ad to the long-form 26 notice, as well as the proposed verification process would significantly reduce, if not eliminate, any

² In its supplemental briefing, Vector raised for the first time an objection to using Simpluris as claims administrator. The Court overrules Vector's untimely objection. 28

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added burden of processing ineligible claims. Moreover, the Court concludes that addressing Vector's specific objections to the language and content of the Facebook ad will adequately protect 3 against any reputational prejudice and will further reduce the likelihood of ineligible claims.

The Court finds that using a Facebook ad is a particularly useful form of ensuring actual notice in this case. It is undisputed that a substantial majority of the potential plaintiffs are collegeaged. See Docket No. 68, Matheson Decl. ¶ 4 ("Around 85% of Vector's sales representatives are college-aged."). In this population, unlike others, it is unclear that email addresses will provide a reliable, durable form of contact – for example, students may have had email addresses that were associated with their colleges and which expired upon graduation. Similarly, physical addresses for students may change after graduation. On the other hand, this population is particularly likely to maintain a social networking presence. See Mark v. Gawker Media LLC, No. 13-CV-4347 AJN, 2014 WL 5557489, at *4 n.1 (S.D.N.Y. Nov. 3, 2014).

13 Vector itself has recognized the value of Facebook as a tool to reach college-aged individuals. At least one sworn declaration reflects that a Vector representative instructed a trainee 14 15 to "print off our friends list from Facebook . . . so that Vector could contact [the friends from 16 Facebook]" for recruiting purposes. See Docket No. 118-5, Barone-Crowell Declaration, ¶ 14.

17 In light of the particular usefulness of Facebook to reach the population of potential plaintiffs in this case, the Court approves the use of Facebook to supplement the direct notice program. The 18 19 Court also approves certain aspects of the proposed ad. Vector argues that the pictures of knives 20 with the CUTCO logo may falsely suggest participation or endorsement by CUTCO, a non-party to 21 the lawsuit. The Court disagrees. The title of the ad is "VectorMarketingLawsuit" and the lawsuit 22 concerns training to sell the pictured knives. As reflected by the training manuals the Plaintiffs have attached to their motion, the potential collective action members spent hours in training studying, 23 24 discussing, and handling these knives. Including pictures of the knives provides a critical visual cue 25 to the Facebook user that this particular ad is relevant to him/her. Moreover, the context of the ad 26 does not suggest endorsement by CUTCO and the CUTCO logo is not prominent in the pictures. 27 These aspects of the ad diminish any risk of prejudice to CUTCO. The Court also finds that 28 Plaintiffs' proposed use of Vector's logo has informational value, does not suggest endorsement by

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 Vector, and does not unfairly prejudice Vector. *Cf. Nigh v. Humphreys Pharmacal, Inc.*, No.
 12-CV-2714-MMA DHB, 2013 WL 399179, at *4 (S.D. Cal. Jan. 29, 2013) (ordering parties to modify Rule 23 notice to "prominently include the logo of Defendant").

Nevertheless, the Court finds certain of Vector's objections to be reasonable. The Court orders the parties to meet and confer regarding the content of the Plaintiffs' proposed ad. The Court agrees that the exemplar ad provided by Plaintiffs needs refinement. The time frame in the first line of the ad appears to include time-barred claims. The proposed ad text "If so, You may be able to participate [sic] in a Lawsuit to Recover Compensation for your Training Time" would benefit from enhancement. The capitalization is confusing and potentially misleading to the extent it suggests that the capitalized terms are defined in a settlement agreement. Furthermore, a more general indication that the lawsuit is regarding compensation for training time rather than alluding to "recovery" better balances the message.

Plaintiffs' proposal for the pop-up on the case webpage may also be confusing. It appears
that Plaintiffs anticipate that the wording would communicate to the user that he is "not a Collective
Action member." Docket No. 140-1. The Court agrees that a more nuanced, accurate message
would communicate that the available records reflect that the user is "not eligible to become a
Collective Action member." The parties shall meet and confer regarding a stipulated form of the
Facebook ad, consistent with the foregoing.

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3. <u>Electronic Signatures</u>

20 As discussed at the hearing, the Court agrees that potential collective action members should 21 be allowed to opt-in electronically. Technology has advanced since the *Harris* action wherein the 22 Court concluded that electronic signatures could raise authenticity issues. Vector has recognized 23 these advances in its own practices, and Vector has previously touted the reliability of electronic 24 signing practices as to its Sales Representative Agreements. See Docket No. 48. At present, it is 25 clear that electronic signatures are part of the ordinary course of business at Vector, including with 26 respect to its Sales Representatives. Moreover, the Court finds that Plaintiffs have proposed 27 sufficient safeguards, including, but not limited to, a robust identity verification process, to ensure 28 that the electronic signatures will be obtained in a way that minimizes any disputes regarding

authenticity. The Court therefore finds that electronic signatures are appropriate in this case and
 GRANTS Plaintiffs' request for electronic opt-ins.

E. <u>Equitable Tolling</u>

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4 A cause of action for compensation due under the FLSA is subject to the statute of 5 limitations of 29 U.S.C. § 255, which provides that an action "must be commenced 'within two 6 years after the cause of action accrued,' unless the cause of action arises 'out of a willful violation.'" 7 Dent v. Cox Commc'ns Las Vegas, Inc., 502 F.3d 1141, 1144 (9th Cir. 2007) (quoting 29 U.S.C. § 8 255(a)). Where there is a willful violation, the limitations period is three years. Id. "For purposes 9 of calculating the timeliness of a claim, claims for collective action members who are not named 10 plaintiffs are considered commenced when the member files a written consent to become a party 11 plaintiff." Ash v. Bayside Solutions, Inc., No. 14-CV-02183- WHO, 2015 WL 427731, at *5 (N.D. 12 Cal. Jan. 30, 2015) (citing 29 U.S.C. § 256(b)).

The statute of limitations for the FLSA is subject to equitable tolling, although typically
"[e]quitable tolling is extended sparingly and only where claimants exercise diligence in preserving
their legal rights." *Irwin v. Dep't of Veterans Affairs*, 498 U.S. 89, 96 (1990) (citing *Baldwin County Welcome Ctr. v. Brown*, 466 U.S. 147, 151 (1984)).

There are two general situations warranting equitable tolling: (1) where the plaintiffs actively
pursued their legal remedies by filing defective pleadings within the statutory period, and (2) where
the defendants' misconduct induces failure to meet the deadline. *Irwin*, 498 U.S. at 96. In essence,
the inquiry should focus on fairness to both parties. *See generally id.; Partlow*, 645 F.2d at 760-61
(refusing to hold the plaintiffs liable for the actions of their counsel that would deprive the plaintiffs
of their legal rights due to no fault of their own); *Adams*, 242 F.R.D. at 542-43 (holding equitable
tolling appropriate where defendant deliberately delayed in providing contact list).

In this case, the parties stipulated to toll the statute of limitations from May 15, 2014 through
the date that the Court disposed of the parties' cross-motions for summary judgment, *i.e.*, November
20, 2014. Docket No. 55. Plaintiffs now seek equitable tolling, on the basis of the delay caused by
the case reassignment and by arguing that Vector could have shortened the process of moving for

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conditional certification by informing Plaintiffs that it would not oppose substantial portions of the
 Motion.

3	As stated at the hearing, the Court recognizes that there is a split of authority between (1)
4	cases in the Northern District which decline to equitably toll the statute of limitations on account of
5	the pendency of a motion for conditional certification and (2) a handful of cases from other district
6	courts that find that the time required for a ruling on certification of a collective action justifies
7	equitable tolling. Compare Ash, 2015 WL 427731, at *5 (N.D. Cal. Jan. 30, 2015) ("There is no
8	indication that Bayside's opposition to plaintiffs' motion for conditional certification was brought in
9	bad faith and 'good faith motion practice by a defendant does not amount to wrongful conduct
10	warranting equitable tolling of FLSA claims.""); Adedapoidle-Tyehimba v. Crunch, LLC, No.
11	13-CV-00225-WHO, 2013 WL 4082137, at *7 (N.D. Cal. Aug. 9, 2013) (same); Alvarez v. Farmers
12	Ins. Exch., No. 14-CV-00574-WHO, 2014 WL 4685031, at *5 (N.D. Cal. Sept. 19, 2014) (same);
13	with Kellgren v. Petco Animal Supplies, Inc., No. 13CV644-L KSC, 2014 WL 2558688, at *4-5
14	(S.D. Cal. June 6, 2014) (citing Yahraes v. Restaurant Assocs. Events Corp., 2011 WL 844963 at *2
15	(E.D.N.Y.2011)).
16	As stated at the hearing, the Court finds the reasoning in Judge Orrick's decisions to be more
17	faithful to the statute. As Judge Orrick recognized:
18	when Congress enacted Section 256 of the FLSA, it was aware that "time would lapse between the filing of the
19	collective action complaint by the named plaintiff and the filing of written consents by the opt-in plaintiffs, yet it chose
20	not to provide for tolling of the limitations period." Woodard v. FedEx Freight E., Inc., 250 F.R.D. 178, 194
21	(M.D.Pa.2008). Consistent with Congressional design then,
22	good faith motion practice by a defendant does not amount to wrongful conduct warranting equitable tolling of FLSA claims.
23	Adedapoidle-Tyehimba, 2013 WL 4082137, at *7. It is noteworthy that the wording of the FLSA
24	differs from that of Federal Rule of Civil Procedure 23. Judge Orrick's analysis accounts for that
25	difference.
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27	Although there is still room for equitable tolling under <i>Irwin</i> , in this case, while the conduct of Vactor's councel may not have been examplery of the highest professional courteey. Plaintiffs
28	of Vector's counsel may not have been exemplary of the highest professional courtesy, Plaintiffs

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have not sufficiently shown that Vector's counsel engaged in misconduct or misrepresentations 1 2 reflective of bad faith or otherwise of the type that justifies equitable tolling. Cf. Guifu Li v. A 3 Perfect Franchise, Inc., No. 5:10-CV-01189-LHK, 2011 WL 4635198, at *16 (N.D. Cal. Oct. 5, 4 2011) (tolling due to evidence that defendant "intimidated members of the putative class by coercing 5 them to sign opt-out forms at individual meetings"). Nor has there been a sufficient showing that 6 any time that has elapsed was not of the kind that Congress anticipated would pass when Congress 7 enacted Section 256. Adedapoidle-Tyehimba, 2013 WL 4082137, at *7. The Court therefore 8 **DENIES** Plaintiffs' request for equitable tolling.

III. CONCLUSION

For the foregoing reasons, it is hereby **ORDERED** that:

Plaintiffs' motion to conditionally certify a collective class is **GRANTED** subject to the
 parties' agreement on language defining the scope of the collective class.

2) Plaintiffs' request to designate a 90-day opt-in period is GRANTED.

3) Plaintiffs' request for authorization to send notices pursuant to Plaintiffs' proposed notice
program, including the creation of a case website with long-form notice, use of a short-form email
notice, use of a follow-up notice via postcard, use of an email or postcard reminder notice, use of
electronic opt-ins, and use of a Facebook ad, is **GRANTED** subject to the Court's approval over the
precise form of the notices, ad, and consent to join.

4) Counsel shall confer and submit in a joint report stipulated versions of the form notices,consent to join, and Facebook ad.

5) Vector shall produce to Simpluris, the proposed third-party claim administrator, a
putative collective action member list setting forth the last-known address, telephone numbers, email
addresses, dates of training, and partial security numbers within fourteen (14) days of the date of this
order.

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6) To the extent the parties cannot reach agreement on items (1), (3), or (4) within seven days of the date of this order, each side shall submit the versions that they propose in the joint report within ten (10) days of the date of this order. This order disposes of Docket No. 118. IT IS SO ORDERED. Dated: March 16, 2015 EDWARD M. CHEN United States District Judge